

Returns : 3,797

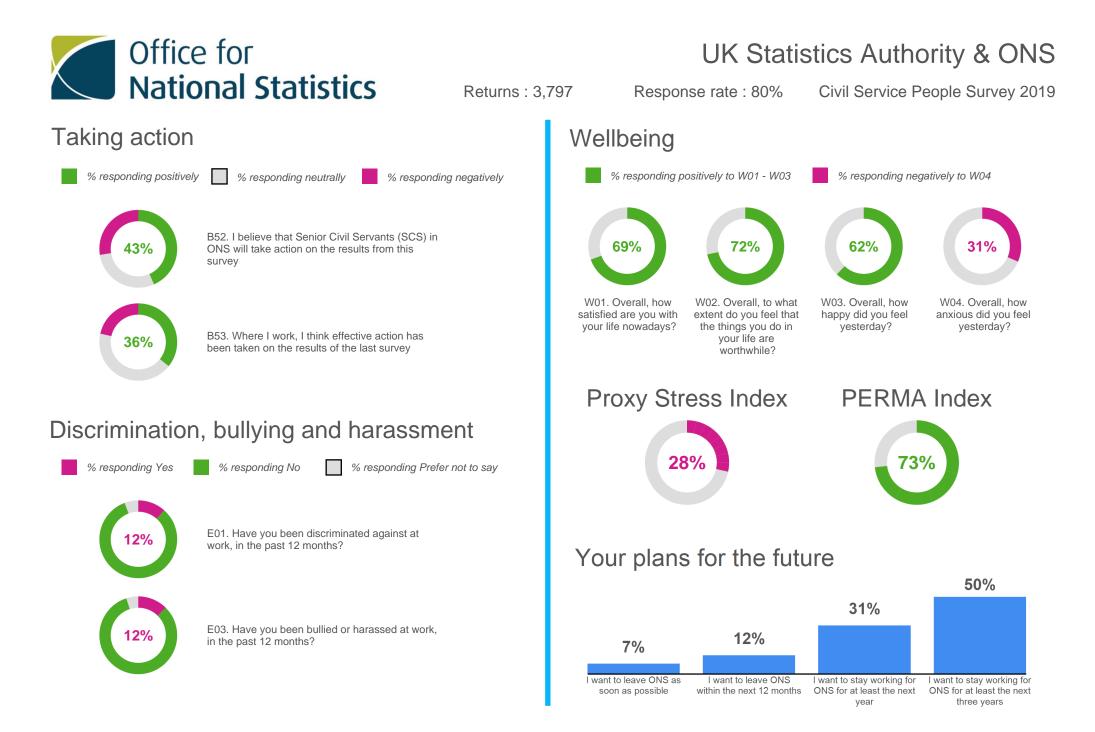
Response rate : 80%

Civil Service People Survey 2019

UK Statistics Authority & ONS

 \diamond Statistically significant difference from comparison

Engagement Index	My work	Organisational objectives and purpose	My manager	My team
63 [%]	74%	78 [%]	70%	82 [%]
Difference from +1 ↔	Difference from +2 <	Difference from -2 <	Difference from previous survey 0	Difference from +2 >
Difference from -1 ♦	Difference from -3 ↔ CS2019	Difference from -5 ♦ CS2019	Difference from -1 ↔ CS2019	Difference from +1 >
Difference from CS -4 ↔ High Performers	Difference from CS -6	Difference from CS -9	Difference from CS -4 ↔ High Performers	Difference from CS -2 ↔ High Performers
Learning and	Inclusion and fair	Resources and	Day and henefite	Leadership and
	Inclusion and fair treatment	Resources and workload	Pay and benefits	
Learning and			Pay and benefits 35°	Leadership and managing change 42%
Learning and development	treatment	workload		managing change
Learning and development	treatment 79%	workload 74%	35% Difference from	managing change 42%





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Response rate : 80%

Civil Service People Survey 2019

Headline scores

Highest positive scoring % Positive questions	Highest neutral scoring % Neutral questions	Highest negative scoring % Negative questions
B54 I am trusted to carry out my job effectively	B53 Where I work, I think effective action has been taken on the results of the last survey	B37 Compared to people doing a similar job in other organisations I feel my pay is reasonable
89%	43%	49%
B01 I am interested in my work	B39 I believe the actions of Senior Civil Servants (SCS) are consistent with ONS's values	B35 I feel that my pay adequately reflects my performance
88%	40%	46%
B31 I have the skills I need to do my job effectively	B17 Poor performance is dealt with effectively in my team	B42 I feel that change is managed well in ONS
88%	40%	43%
B18 The people in my team can be relied upon to help when things get difficult in my job	B43 When changes are made in ONS they are usually for the better	B36 I am satisfied with the total benefits package
86%	38%	32%
B26 I am treated with respect by the people I work with	B40 I believe that the Leadership Team has a clear vision for the future of ONS	B45 I have the opportunity to contribute my views before decisions are made that affect me
86%	36%	31%

Please note that only questions B01-B60 are included in the above rankings



Response rate : 80% Civil Service People Survey 2019

All questions by theme					 indicates statistically significant difference from comparison indicates a variation in question wording from your previous surveiged 			
My work	74 %	+2 ↔ Difference from previous survey	Strongly Agree agree	Neither Disagree	Strongly disagree	% Positive Difference from previous survey	Difference from CS2019	Difference from CS High Performers
B01 I am interested in my work			39	49	7 8	8% 0	-2 💠	-4 💠
B02 I am sufficiently challenged by my w	vork		31	45 1	3 9 7	6% 0	-4 🔶	-7 🔶
B03 My work gives me a sense of person	nal accomplishment		27	48 1	4 8 7	5% +1 ∻	-3 🔶	-5 🔶
B04 I feel involved in the decisions that a	affect my work		15 40	20	16 9 5	5% +4 ∻	-5 🔶	-9 🔶
B05 I have a choice in deciding how I do	my work		30	47 1	2 7 5 7	6% +3 ∻	-2 🔶	-6 🔶
Organisational objectives and purpose	78 %	-2 ↔ Difference from previous survey	Strongly Agree agree	Neither Disagree	Strongly disagree			
B06 I have a clear understanding of ONS	S's objectives		21	56	15 7 7	6% -2 ∻	-6 🔶	-10 🔶
B07 I understand how my work contribut	es to ONS's objectiv	res	26	54	12 5 8	0% -1 ∻	-3 🔶	-8 🔶



Returns : 3,797

Response rate : 80%

Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison

All questions by theme						^ indic	cates a variation in	question wordin	g from your previous survey
My manager	70 %	0 Difference from previous survey	Strongly Agree agree	Neither Disag	ree Strongly disagree	% Positive	Difference from previous survey	Difference from CS2019	Difference from CS High Performers
B08 My manager motivates me to be more	effective in my job)	29	41	16 9 5	71%	0	-1 💠	-5 🔶
B09 My manager is considerate of my life of	outside work		51	35	8	86%	0	0	-3 🔶
B10 My manager is open to my ideas			43	39	11	82%	+1	-1 🔶	-4 💠
B11 My manager helps me to understand l	now I contribute to	ONS's objectives	23	42	23 8	65%	+1 🔶	-2 💠	-6 🔶
B12 Overall, I have confidence in the decis	sions made by my	manager	36	40	13 6 5	77%	0	0	-4 🔶
B13 My manager recognises when I have	done my job well		39	41	12 5	79%	0	-1 🔶	-4 🔶
B14 I receive regular feedback on my perfo	ormance		27	40	16 11 5	67%	0	-1 🔶	-5 🔶
B15 The feedback I receive helps me to im	prove my performa	ance	24	38	24 9 5	63%	+1 🔶	-2 💠	-5 🔶
B16 I think that my performance is evaluate	ed fairly		26	41	22 6 5	67%	0	-1 🔶	-5 💠
B17 Poor performance is dealt with effective	vely in my team		12 27	40	13 8	39%	-1	-2 💠	-5 🔶

All questions by theme



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Response rate : 80%

Civil Service People Survey 2019

All	All questions by theme												
Му	team	82 [%]	+2 ∜	Difference from previous survey	Strongly agree	Agree	Neither Di		ongly agree	% Positive	Difference from previous survey	Difference from CS2019	Difference from CS High Performers
B18	The people in my team can be relied u job	pon to help when t	hings ge	et difficult in my	4	43	43	3	9	86%	+1 💠	0	-3 🔶
B19	The people in my team work together to provide	o find ways to imp	rove the	service we	3	9	43	1	2	82%	+2 💠	0	-4 💠
B20	The people in my team are encourage doing things	d to come up with	new and	better ways of	36	3	43	13	5	79%	+2 💠	+2 💠	-1 🔶
	rning and velopment	58 %	+3 ∻	Difference from previous survey	Strongly agree	Agree	Neither Di		ongly agree				
B21	I am able to access the right learning a to	and development o	pportuni	ties when I need	20		49	17	10	69%	+3 💠	+5 🔶	-2 🔶
B22	Learning and development activities I I helped to improve my performance	nave completed in	the past	12 months have	17	38		29 1	11	55%	+4 🔶	+1 🔶	-4 💠
B23	There are opportunities for me to deve	lop my career in O	NS		17	40	2	22 12	9	57%	+3 💠	+6 🔶	-1 🔶
B24	Learning and development activities I helping me to develop my career	nave completed wh	nile work	ing for ONS are	15	35	3	0 13	3 7	51%	+2 💠	+1	-5 🔶



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Civil Service People Survey 2019

♦ indicates statistically significant difference from comparison

All questions by theme						^ indi	cates a variation in	question wordir	ng from your previous survey
Inclusion and fair treatment	79 %	0 Difference from previous survey	Strongly Agree	Neither Dis	sagree Strongly disagree	% Positive	Difference from previous survey	Difference from CS2019	Difference from CS High Performers
B25 I am treated fairly at work			34	48	9 5	82%	-1	0	-2 💠
B26 I am treated with respect by the peo	ple I work with		39	47	8	86%	0	+1 💠	-2 💠
B27 I feel valued for the work I do			26	42	15 10 7	68%	+1 🔶	0	-5 🔶
B28 I think that ONS respects individual backgrounds, ideas, etc.)	differences (e.g. cul	tures, working styles,	36	46	11	82%	0	+4 🔶	0
Resources and workload	74 %	+2	Strongly Agree agree	e Neither Dis	sagree Strongly disagree				
B29 I get the information I need to do my	/ job well		15	54	17 10	69%	+2 💠	-3 🔶	-7 💠
B30 I have clear work objectives			19	53	15 9	72%	+1	-4 🔶	-7 💠
B31 I have the skills I need to do my job	effectively		29	59	8	88%	+2 🔶	-1 🔶	-4 💠
B32 I have the tools I need to do my job	effectively		19	55	13 9	74%	+4 💠	+2 💠	-4 💠
B33 I have an acceptable workload			15	52	15 11 6	68%	0	+4 🔶	0
B34 I achieve a good balance between r	my work life and my	private life	27	48	12 8	76%	+1 💠	+5 🔶	0



Civil Service People Survey 2019

Response rate : 80%

		I	
All questions by theme			 indicates statistically significant difference from comparison indicates a variation in question wording from your previous survey
Pay and benefits	35% +5 ↔ Difference from previous survey	Strongly Agree Neither Disagree Strongly disagree	% Positive Difference from previous survey Difference from CS2019 Difference from CS High Performers
B35 I feel that my pay adequately reflects n	ny performance	5 29 20 27 19	34% + 6 ↔ 0 -6 ↔
B36 I am satisfied with the total benefits pa	ckage	8 35 25 19 13	43% +5 ↔ +5 ↔ -5 ↔
B37 Compared to people doing a similar jol reasonable	b in other organisations I feel my pay is	5 23 23 27 22	28% +4 ↔ 0 -7 ↔
Leadership and managing change	42% -2 ↔ Difference from previous survey	Strongly Agree Neither Disagree Strongly disagree	
B38 Senior Civil Servants (SCS) in ONS ar	e sufficiently visible	9 39 26 18 8	47% -3 ∻ -15 ∻ -25 ∻
B39 I believe the actions of Senior Civil Servalues	rvants (SCS) are consistent with ONS's	7 35 40 9 8	42% -2 ∻ -12 ∻ -22 ∻
B40 I believe that the Leadership Team has	s a clear vision for the future of ONS	7 36 36 13 8	43% -4 ∻ -7 ∻ -18 ∻
B41 Overall, I have confidence in the decis (SCS)	ions made by ONS's Senior Civil Servants	7 34 36 14 10	40% -1 -11 ∻ -22 ∻
B42 I feel that change is managed well in C	DNS	24 29 28 16	27% -1 ∻ -8 ∻ -18 ∻
B43 When changes are made in ONS they	are usually for the better	29 38 19 11	32% -3 ∻ -3 ∻ -11 ∻
B44 ONS keeps me informed about matters	s that affect me	8 52 23 12 6	60% 0 0 -8 ∻
B45 I have the opportunity to contribute my affect me	views before decisions are made that	6 33 30 21 10	39% +2 ∻ -1 ∻ -11 ∻
B46 I think it is safe to challenge the way th	nings are done in ONS	8 39 28 16 9	47% -2 ∻ -2 ∻ -10 ∻

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ENGINE Transformation transformation.enginegroup.com



All questions by theme

rence previous ey ositive The following five questions, measuring pride, advocacy, attachment, inspiration and motivation, are used to Strongly Aaree Neither Disagree Strongly create your Employee Engagement Index score. B47 I am proud when I tell others I am part of B48 I would recommend ONS as a great plac B49 I feel a strong personal attachment to ON

Returns : 3,797

B50 ONS inspires me to do the best in my job

B51 ONS motivates me to help it achieve its of

Taking action

Engagement

I believe that Senior Civil Servants (SCS B52 from this survey

Where I work, I think effective action has B53 survev

Response rate : 80%

Civil Service People Survey 2019

^ indicates a variation in question wording from your previous survey

Indicates statistically significant difference from comparison

, attachment, inspiration and motivation, are used to	Strongly agree	Agree	Neither		Strongly disagree	% Positive	Difference from previous survey	Difference from CS2019	Difference from CS High Performers	
of ONS	20		47	24	6	67%	+1 🔶	0	-6 🔶	
ace to work	22		44	22	7	66%	+2 💠	+5 🔶	-3 🔶	
DNS	14	33	3	33	15 6	47%	0	-6 🔶	-11 🔶	
bb	12	37		33	12 6	50%	+1 💠	-2 🔶	-10 🔶	
objectives	11	37		33	13 6	48%	+3 🔶	-2 🔶	-8 💠	
	Strongly agree	Agree	Neither	Disagree	Strongly disagree					
S) in ONS will take action on the results	8	35	29	16	5 12	43%	-3 🔶	-8 🔶	-16 🔶	
s been taken on the results of the last	8	27	43		12 9	36%	-2 🔶	-2 🔶	-9 🔶	



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Response rate : 80%

Civil Service People Survey 2019

All questions by theme					gnificant difference f question wording fro	rom comparison om your previous survey
Organisational culture	Strongly Agree Neitl agree	ther Disagree Strongly disagree	% Positive	Difference from previous survey	Difference from CS2019 Difference	from CS High Performers
B54 I am trusted to carry out my job effectively	36	53 6	89%	+1 💠	-1 🔶	-3 💠
B55 I believe I would be supported if I try a new idea, even if it may not work	25 49	9 16 8	73%	+3 🔶	+1	-3 💠
B56 In ONS, people are encouraged to speak up when they identify a serious policy or delivery risk	19 49	19 8 5	68%	0	-2 💠	-7 🔶
B57 I feel able to challenge inappropriate behaviour in the workplace	17 50	18 10 5	67%	+1	0	-3 🔶
B58 ONS is committed to creating a diverse and inclusive workplace	30	51 12	82%	0	+5 🔶	+2
Civil Service vision	Strongly Agree Neit agree	ther Disagree Strongly disagree				
B59 I am aware of the Civil Service vision for 'A Brilliant Civil Service'	12 45	19 18 6	57%	+6 🔶	0 -	12 💠
Leadership statement	Always Most of Som the time					
B60 Managers in my Area/Directorate/Division actively role model the behaviours set out in the Civil Service Leadership Statement^	22 43	25 7	65%	New	-2 🔶	-8 🔶

The % positive for this question is the proportion who selected either "Always" or "Most of the time".



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Civil Service People Survey 2019

All questions by theme

indicates statistically significant difference from comparison
 indicates a variation in question wording from your previous survey

Wellbeing

The four wellbeing questions use a 11-point scale. The scale ranges from 0 to 10 for each question, where 0 is equivalent to 'not at all' (e.g. 'not at all satisfied' or 'not at all worthwhile') and where 10 is equivalent to 'completely' (e.g. 'completely satisfied' or 'completely anxious').

For questions W01, W02 and W03 the percent positive is the proportion answering 7, 8, 9 or 10 to each question.	Meqimi Mide Medium Medium Medium Medium Medium Previous Survey Survey Survey Difference from Drevious Survey Difference from CS2019
W01 Overall, how satisfied are you with your life nowadays?	11 20 53 17 69% 0 +2 <> -1 <>
W02 Overall, to what extent do you feel that the things you do in your life are worthwhile?	10 18 47 24 72% +2 ∻ 0 -2 ∻
W03 Overall, how happy did you feel yesterday?	16 21 42 20 62% -1 <> 0 -2 <>
For question W04 the percent negative is the proportion answering 6, 7, 8, 9 or 10 to the question.	Very Low Low Medium High (6-10) %
W04 Overall, how anxious did you feel yesterday?	24 26 18 31 31% +4 <> -1 <> +1 <>



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Civil Service People Survey 2019

All questions by theme						nce from comparison ng from your previous survey
Your plans for the future						
C01. Which of the following statements most reflects your current thoughts about working for ONS?				Difference from previous survey	Difference from CS2019	
I want to leave ONS as soon as possible			7%	0	-1 🔶	
I want to leave ONS within the next 12 months			12%	+1	-2 🔶	
I want to stay working for ONS for at least the next year			31%	0	-2 🔶	
I want to stay working for ONS for at least the next three years			50%	-1	+6 💠	
The Civil Service Code						
Differences are based on '% Yes' score	% Yes	% No	% Yes	Difference from previous survey	Difference from CS2019	Difference from CS High Performers
D01. Are you aware of the Civil Service Code?	86	14	86%	0	-5 🔶	-8 💠
D02. Are you aware of how to raise a concern under the Civil Service Code?	52	48	52%	-3 🔶	-14 🔶	-20 💠
D03. Are you confident that if you raised a concern under the Civil Service Code in ONS it would be investigated properly?	66	34	66%	-2 🔶	-5 🔶	-10 🔶



Response rate : 80%

Returns : 3,797

Civil Service People Survey 2019

All questions by theme

Discrimination

E01. Have you bee in the past 12 mon	en discriminated against ths?^	at work,	Difference from previous survey	Difference from CS2019	
Yes		12%	0	+1 💠	
No		83%	+1 💠	+1 💠	
Prefer not to say		6%	-1 💠	-2 💠	

Of those who said they had experienced discrimination at work in the last 12 months, 90% said it occurred in ONS while 10% said it occurred in another organisation.

♦ indicates statistically significant difference from comparison

^ indicates a variation in question wording from your previous survey

For respondents who selected 'Yes' to E01. E02. On which of the following grounds were you discriminated against?^ (multiple selection)

Response Count

Age	97	
Caring responsibilities	39	
Disability	55	
Ethnic background	29	
Gender	81	
Gender reassignment or perceived gender		
Grade or responsibility level	116	
Main spoken/ written language or language ability	13	
Marital status or civil partnership		
Mental health	49	
Pay	20	
Pregnancy, maternity or paternity	10	
Religion or belief	12	
Sex	26	
Sexual orientation		
Social or educational background	29	
Working location	49	
Working pattern	88	
Any other grounds	68	
Prefer not to say	46	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'



Returns : 3,797 Response rate : 80%

Civil Service People Survey 2019

All questions by theme

Bullying and harassment

E03. Have you been the past 12 months	en bullied or harassed at w ?^	vork, in	Difference from previous survey	Difference from CS2019	
Yes		12%	+1 🔶	+1 💠	
No		83%	-1 🔶	0	
Prefer not to say		5%	0	-2 💠	

Of those who said they had experienced bullying and/or harassment at work in the last 12 months, 90% said it occurred in ONS while 10% said it occurred in another organisation.

indicates statistically significant difference from comparison
 indicates a variation in question wording from your previous survey

For respondents who selected 'Yes' to E03.

E03A. How would you describe the nature of the bullying and/or harassment you experienced?^ (multiple selection)

Response Count

Comments about my pers	onal appearance	61	
Sexual harassment (e.g. sexual con unwelcome sexual advances, tou		24	
Spreading gossip or making false accus	sations about me	118	
Intimidation or verbal aggressio swearing	n (e.g. shouting, , making threats)	137	
Physical assault (e.g. object thrown at	me, pushed, hit)		
Humiliated in front	of team or others	214	
Negative Micromanagement (e.g. ex made to f	cessive control; eel incompetent)	226	
Removal of job responsibilities, unconst or impossible/chang		156	
Treated less fav	ourably to others	193	
Ignored, exclud	led, marginalised	179	
Undermining or taking c	redit for my work	141	
Denied time off for p	ersonal ill health	14	
Denied time off for family or carin	g responsibilities	12	
Disclosure of personal / sensitiv colleagues wit	ve information to thout my consent	42	
Something els	se not listed here	64	
	Prefer not to say	16	

Please note: Counts of fewer than ten responses are suppressed and replaced with '--'



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Civil Service People Survey 2019

^ indicates a variation in question wording from your previous survey

Indicates statistically significant difference from comparison

All questions by theme

Bullying and harassment

For respondents who selected 'Yes' to E03. E04. Who bullied and/or harassed you?^ (multiple selection

un	Respons	
	173	A colleague in my Area/Directorate/Division
	48	A colleague in a different Area/Directorate/ Division of ONS
	151	My manager
	114	Another senior member of staff in ONS
	25	Someone I manage
		Someone working in a different Civil Service organisation
	21	Someone working for a non-Civil Service organisation
	11	A contractor
		A service user (e.g. customer, claimant, offender)
	11	A member of the public
	14	Someone else not listed here
	45	Prefer not to say
d replaced with ''	are suppress	Please note: Counts of fewer than ten responses
1	0	For respondents who selected 'Yes' to E03. ∽

	ou repor	ho selected 'Yes' to E t your experience of b ?^		Difference from previous survey	Difference from CS2019	
	Yes		46%	-1	-5 🔶	
	No		48%	+9 🔶	+6 🔶	
Prefer n	ot to say		6%	-8 🔶	-1	

selection)	Respons	e Count	For respondents who select E06. How would you descr			Difference from CS2019	
te/Division	173					firo	
on of ONS	48		Appropriate action was taken	to address the behaviour I e	experienced		
y manager	151		Yes		15%	-1	
aff in ONS	114		No		68%	+5 💠	
e I manage	25		Prefer not to say		17%	-4 💠	
ganisation			The bullying and/or harassme	nt has stopped			
ganisation	21		Yes		38%	0	
contractor	11		No		43%	+6 💠	
, offender)		_	Prefer not to say		19%	-5 🔶	
the public	11		The culture in my area allows	this kind of bobaviour to co	ntinuo		
listed here	14					0	
not to say	45		Yes		55%	0	
n responses a	re suppress	sed and replaced with ''	No		27%	+2	
			Prefer not to say		18%	-1	
SUC	19		I felt like I was punished for re	porting the incident			
rce evious	лсе S2019		Yes		17%	-1	

No		57%	+2 💠
Prefer not to say		26%	-1
I moved to another team or ro	le to avoid the behaviour		

Yes	29% +7 ∻
No	58% -2 ∻
Prefer not to say	13% -3 ∻

** this is a negatively phrased question where % positive is the proportion who selected "no"

survey

Performers

Difference from previous

Difference from CS2019

Difference from CS High

Response rate : 80%

73%

Returns : 3,797

Civil Service People Survey 2019

+1 ∻

-1 ♦

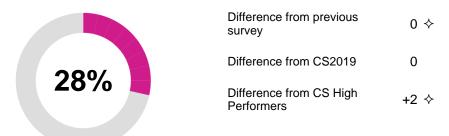
-2 💠

0/ nonitive

Proxy Stress Index and PERMA Index

National Statistics

Office for



Proxy Stress Index

This index aligns to the Health and Safety Executive's stress management tool, using the 8 questions from the People Survey shown below. We calculate it in the same way as the Employee Engagement Index.

We have 'inverted' the final index so that it is a measure of conditions which can add to stress rather than alleviate stress, i.e. a higher index score represents a more stressful environment.

		% positive
B05	I have a choice in deciding how I do my work	76%
B08	My manager motivates me to be more effective in my job	71%
B18	The people in my team can be relied upon to help when things get difficult in my job	86%
B26	I am treated with respect by the people I work with	86%
B30	I have clear work objectives	72%
B33	I have an acceptable workload	68%
B45	I have the opportunity to contribute my views before decisions are made that affect me	39%
E03	Have you been bullied or harassed at work, in the past 12 months?**	83%

PERMA Index

♦ indicates statistically significant difference from comparison

This index measures the extent to which employees are 'flourishing' in the workplace around the 5 dimensions: Positive emotion, Engagement, Relationships, Meaning and Accomplishment.

The index is computed using the questions from the People Survey shown below and combining them in the same way as the Employee Engagement Index.

A high score represents a greater proportion of employees agreeing with the statements below or rating the two wellbeing questions as high.

		% positive
B01	I am interested in my work	88%
B03	My work gives me a sense of personal accomplishment	75%
B18	The people in my team can be relied upon to help when things get difficult in my job	86%
W01	Overall, how satisfied are you with your life nowadays?	69%
W02	Overall, to what extent do you feel that the things you do in your life are worthwhile?	72%



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UK Statistics Authority & ONS

Response rate : 80%

Civil Service People Survey 2019

Appendix

Glossary of key terr	ns
% positive	The proportion who selected either "agree" or "strongly agree" for a question (or all questions within a theme in the case of Theme score % positive), unless otherwise indicated.
Previous survey	Comparisons to the previous survey relate to the results from the 2018 Civil Service People Survey. Where a question is flagged as changed since the last survey (^) comparisons should be treated with caution as changes to wording may affect how people respond to the question.
CS2019	The CS2019 benchmark is the median percent positive (unless otherwise indicated) across all Civil Service organisations that participated in the 2019 Civil Service People Survey, where data was not suppressed.
CS High Performers	For each question, unless otherwise indicated, this is the upper quartile score across all Civil Service organisations that took part in the 2019 Civil Service People Survey, where dat was not suppressed. For question W04 and the Proxy Stress Index, we have used the lower quartile.

Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Therefore in some instances, the differences presented in this report will not match the rounded figures of the scores being compared. For example, if your unrounded Engagement Index score is 75.43647583%, your organisation overall's score is 74.63572484% and the difference between the two is +0.800751%, in this report these scores would appear as 75%, 75% and +1.

Statistical significance: 🔶

Statistical testing has been carried out to identify statistically significant differences between your results and a number of comparators. You can therefore be confident that the difference represents a real difference in opinion between the results. Please note that there needs to be 30 responses at question level, 20 responses at theme level and 10 responses at index level for statistical testing to be carried out on the corresponding scores. If you received a lower number of responses, then statistical significance testing won't have been conducted.

The employee engagement index

The survey includes five questions that make up the engagement index (B47-B51). The index score represents the average level of engagement in that unit and ranges from 0 to 100. An index score of 0 represents all respondents in that unit saying they strongly disagree to all five engagement questions and a score of 100 represents all respondents saying they strongly agree to all five engagement questions.

Confidentiality

The survey was carried out as part of the 2019 Civil Service People Survey, which is managed by the Cabinet Office on behalf of all participating organisations. The Cabinet Office commissioned ENGINE Transformation to carry out the survey. ENGINE Transformation is a member of the Market Research Society, and is bound by their strict code of conduct and confidentiality rules. These rules do not allow for the breakdown of the results to the extent where the anonymity of individuals may be compromised. Groups of fewer than 10 respondents will not be reported on, however their responses do contribute to the overall scores for the unit and organisation they belong to and the overall Civil Service results.

ENIGINE's Privacy Policy (https://transformation.enginegroup.com/privacy-notice) tells you how they keep personal data safe and who to contact to exercise your rights of control under the new GDPR regulations.

The Civil Service People Survey Privacy Notice can be found on GOV.UK (https://www.gov.uk/government/publications/people-survey-privacy-information-notice/privacy-notice-civil-service-people-survey)